

ATTACHMENT J.1

APPENDIX A

ADVANCE UNDERSTANDINGS ON HUMAN RESOURCES

**Applicable to the Operation of
Ernest Orlando Lawrence Berkeley National Laboratory**

Contract No. DE-AC02-05CH11231

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SECTION I - INTRODUCTION

- (a) This Advance Understanding is intended to document the principles and measures for evaluation of the Contractor's Human Resource Management (CHRM) programs and other items of allowable personnel costs and related expenses not specifically addressed elsewhere under this contract. LBNL employees are covered by University personnel policies and the terms of this contract. Accordingly, costs incurred pursuant to University policy and other terms of this contract are allowable and are not otherwise specifically set forth in this appendix. LBNL implementation of University policy may include specific adaptations and variations when approved by the University. Any changes to the personnel policies or practices in place as of the effective date of this contract which would increase costs, is subject to approval in advance by the Contracting Officer.
- (b) LBNL CHRM programs will comply with the Federal Acquisition Regulation (FAR) cost principles and FAR contract clauses, as supplemented by the Department of Energy Acquisition Regulation (DEAR), for all HR programs, including but not limited to Compensation, Health and Welfare Benefits, Pension Plans, Training and Development, Employee Morale, Employee and Labor Relations, Recruitment and Relocation. The Contractor shall use effective management review procedures and internal controls to assure compliance with the FAR and DEAR.
- (c) This Appendix A may be modified from time to time by agreement of the Parties. Either Party may, at any time request that this Appendix A be revised, and the Parties hereto agree to negotiate in good faith concerning any requested revision. Revisions to this Appendix A shall be accomplished by executing an Advance Understanding modification as approved by the DOE Contracting Officer.
- (d) The Laboratory Director may make exceptions to the provisions of Appendix A when such exceptions are in the best interest of contract operations or will facilitate or enhance contract performance and are approved in advance by the Contracting Officer.
- (e) The Contractor, or designated representative, shall promptly furnish all reports and information required or otherwise indicated in this Advance Understanding to the Contracting Officer. The Contractor recognizes that the Contracting Officer or designated representative may make other data requests from time to time and the Contractor agrees to cooperate in meeting requests.
- (f) It is understood that no provision of this Appendix can affect any right guaranteed to a bargaining unit employee by the terms of a Collective Bargaining Agreement.

- (g) For purposes of this Appendix, "Laboratory Director" may include other individuals as specified in writing to have the authority to act on his or her behalf.

SECTION II - HUMAN RESOURCES STRATEGY, BUSINESS PLANNING AND PERFORMANCE MANAGEMENT

The Business Plan highlights areas important to DOE and aligns with critical contract vision components. The HR Strategic Plan, which is subordinate to the Business Plan, will be reviewed with DOE representatives at least annually. Contract performance metrics and measures will be developed in partnership with DOE and are detailed in the Appendix B. A Balanced Scorecard (BSC) approach may be utilized as the principal means for annually assessing the performance of the contractor human resources function.

CHRM performance objectives and targets will align with, and facilitate the achievement of the Laboratory mission; be limited in number; focus on strategic results, systems-based measures, and assessment against industry best practices; be developed annually and mutually agreed upon by the Contractor and DOE in accordance with Appendix B; be reviewed periodically to target key strategic objectives and results; and include outcomes that result in cost effective management of laboratory human resources to support accomplishment of DOE and LBNL mission, strategy and objectives.

SECTION III - COMPENSATION

- (a) Compensation Standards. The Contractor and DOE agree that the elements below will be included in Laboratory compensation systems and will be the basis upon which DOE will evaluate the Contractor's self-assessment required under Clause H.21 of this contract. The elements are:
- (1) philosophy and strategy for all pay delivery programs;
 - (2) method for establishing the internal value of jobs;
 - (3) method for relating the internal value of jobs to the external market;
 - (4) system that links individual and/or group performance to compensation decisions;
 - (5) method for planning and monitoring the expenditure of funds;

- (6) method for ensuring compliance with applicable laws and regulations;
 - (7) system for communicating the program to employees; and
 - (8) system for internal controls and self-assessment.
- (b) Hiring and Retention Bonus Program. The Laboratory Director is authorized to implement a Hiring and Retention Bonus Program. Contracting Officer approval is required for all changes to policy impacting bonus maximums. The Laboratory will provide the Contracting Officer an annual report specifying bonuses paid and effectiveness of the program.
- (c) Salary increases.
- (1) Any combination of salary increases for an individual in a single fiscal year, including merit increases and those resulting from reclassification and promotion, which result in a salary that is 25% greater than the employee's salary prior to the increase shall require prior approval by the Laboratory Director. Salary increases that exceed 15% shall be reported annually to the Contracting Officer.
 - (2) Annual funding for promotions shall be included in the Compensation Increase Plan (CIP) request as a discrete line item. The request for funding for promotions will be based upon actual use from the prior year and anticipated future use, such as classification restructuring.
 - (3) The Contracting Officer's approval of compensation actions pursuant to H.21(d) will consider:
 - (i) relative alignment of proposed salaries with subordinate levels;
 - (ii) available market data, comparing total-cash compensation;
 - (iii) total compensation relative to the Executive Compensation Benchmark Amount established periodically by the Office of Federal Procurement Policy (OFPP).
- (d) Administrative stipends.
- (1) Administrative stipends for temporary assignments. An administrative stipend may be paid to any employee who is temporarily assigned responsibilities of a higher level position or other significant duties not part of the employee's regular position. The sum of stipend and base salary shall not exceed the maximum salary of the higher level position. The

Laboratory Director may authorize an administrative stipend up to 15% of the appointee's annual base salary or not less than the minimum of the range of the higher level responsibilities for a period not to exceed two years.

- (2) Administrative stipends for scientific management assignments. An administrative stipend may be paid to an employee who is officially assigned scientific management responsibilities below the Division Director level. The Laboratory Director may authorize an administrative stipend up to 30% of the employee's base salary. The stipend is effective only for the duration of the scientific management assignment.

(e) Compensation Increase Plan (CIP)

- (1) The Contractor shall submit the CIP proposal 90 days prior to the beginning of the succeeding fiscal year.
- (2) In order to pay "on-market-on-average," in the calculation of market position, Laboratory salary data shall be matched to survey data as of April 1, the midpoint of the fiscal year.
- (3) The CIP shall be expressed as a percentage of the projected September 30 base payroll.

(e) Payment of University of California Faculty.

- (1) All compensation to University of California faculty will be in accordance with University of California Academic Personnel Policy.

SECTION IV - ANCILLARY PAY COMPONENTS

(a) Modified work week.

The Laboratory Director may designate a work week of less than five days within a pay week for selected employees, or groups of employees, when warranted.

(b) Extended work week.

- (1) An extended work week is an established work week which exceeds 40 hours each week for a period which it is anticipated will extend beyond four consecutive weeks.
- (2) When deemed essential to the performance of work under this contract, an extended work week may be established at the Laboratory.

(c) Operational work week.

- (1) An "operational work week" is a work week established when overtime is required for field or test activities away from regular Laboratory sites. Such work weeks are normally for 54 hours per week, but may be for more.
- (2) An exempt employee assigned to an operational work week may be paid supplemental pay calculated at a prorated percentage of the monthly base salary.

(d) Shift differential.

A shift differential shall be paid to each nonexempt employee who is required by management to work an assigned swing or owl shift, in the amount of 7.5% for swing shift and 15% for owl shift.

(e) Call-in pay.

Any nonexempt employee called in for emergency work outside of his/her regularly scheduled hours shall be paid at least four hours at his/her straight-time hourly rate or for all hours worked at the applicable overtime rate, whichever is greater.

(f) On-call pay.

The Laboratory is authorized to pay exempt employees assigned to restricted on-call duty a flat rate amount not to exceed \$60 for each 24 hour period provided they are on-call for a minimum of 15 hours within a 24 hour period during the employee's normal workweek. The flat rate maximum may be increased on an annual basis not to exceed the CIP authorization for professional/administrative/technical employees. Unrestricted on-call is unpaid.

(g) Call-at-Home Pay

The Laboratory is authorized to pay nonexempt employees up to one and one-half times the appropriate rate for all time actually worked or a minimum of one hour at one and one-half times the appropriate rate, whichever is greater, as the result of being called at home outside of normal work hours, with or without prior notice, to perform emergency work unable to be accomplished through remote electronic access.

(h) Duty Officers

Duty Officers are Laboratory employees required to remain on site outside of normally scheduled working hours so as to be promptly available. Exempt employees assigned as on-site duty officers shall be paid \$115.00 for each 24-hour period in a weekend or holiday shift worked.

(i) Special allowances.

- (1) Isolation allowance. The Laboratory Director may designate an isolation allowance up to a maximum of 25% of the employee's base salary or monthly equivalent for work performed in remote geographical areas.
- (2) Dislocation allowance. Laboratory employees may be assigned to temporary duty at other locations on a change-of-station basis. With the approval of the Laboratory Director, for relocations that exceed six months, payment of actual and reasonable costs associated with the temporary assignments may be made and shall include an apartment or house rental allowance, the shipment of household goods (or storage thereof), and a miscellaneous cost of living adjustment based upon accepted industry standards to be paid as a supplement to base salary. The Contractor shall provide a semiannual report to the Contracting Officer of assignments subject to these provisions.
- (3) Pre-Retirement Counseling. Round trip travel expenses for an employee whose permanent duty station is outside of California may be reimbursed.

(j) Medical evacuation services/insurance. Employees required to perform official travel to foreign countries where local care is substandard (according to U.S. standards) may have coverage that pays for evacuation services to an acceptable medical facility in a proximal location on an urgent or emergency basis. The policy shall cover evacuation, expatriation of remains, and ancillary costs associated with the incident. Costs for such coverage for eligible employees are allowable.

(k) Visiting Postdoctoral Fellows Benefit Plans. The Laboratory Director is authorized to implement a Supplemental Benefits Program for employees in the Visiting Postdoctoral Fellow employee classification. The Supplemental Benefits Program will be in addition to the current Mid-Level Benefits Package provided to this group of employees. The complete benefits package for this group of employees will be comparable to the University of California Postdoctoral Scholar Benefits program minus the Long-Term Disability Insurance.

The Laboratory may utilize a Third-Party Administrator for the administration of the above noted benefits. Increased costs for the Third Party Administrator for these benefits, or an increase in the level of benefits, will require advance approval from the Contracting Officer.

An annual report on costs and enrollment in the Visiting Postdoctoral Fellows benefit plans and Third Party Administrator costs will be provided to the Contracting Officer.

SECTION V - PAYMENTS ON SEPARATION

- (a) Reduction in Force (RIF). When employees are terminated due to a RIF, the following costs are allowable:
- (1) Pay in lieu of notice. Any employee who is laid off or terminated due to a RIF may be given pay in lieu of the required minimum written notice of termination. Accumulated vacation credit is also paid.
 - (2) Severance pay benefit. The severance payment shall be made in an amount equal to one week's pay for each year of continuous full-time equivalent service (a fractional year of full-time equivalent service of six months or more is counted as one year of service) not to exceed a total of 26 weeks pay.
 - (3) Limitations on Severance. With the approval of the Laboratory Director, severance may be paid to employees:
 - (i) who have received a written notice of layoff or termination due to a RIF but who voluntarily resign prior to the effective date established for their termination; or
 - (ii) who are not otherwise scheduled for layoff but who volunteer for layoff and thereby eliminate the need for involuntarily terminating other employees.
- (b) Payments upon termination other than RIF.
- (1) Sick leave. Accumulated sick leave is not payable upon termination and may not be used beyond a predetermined date of termination.
 - (2) Vacation.
 - (i) Accumulated vacation is payable at termination or upon extended military leave at the rate in effect as of the date of termination, including any shift differential.
 - (ii) Transfer of Credit

When an employee changes employment between a Laboratory and a campus, medical center, or Office of the President of the University of California, vacation credit is not transferred but is paid to the employee.

When an employee changes employment between a UC-managed DOE Laboratory and another UC-managed DOE Laboratory, without a break in service, the employee has the option to either be paid for accrued vacation credit or transfer it to the new Laboratory. The Laboratory from which the employee is leaving shall transfer the funds supporting the vacation credit to the hiring Laboratory.

- (3) Termination assistance is authorized in accordance with the UC-Managed DOE National Laboratories Policy on At Will Upper Management Personnel.

SECTION VI - LABOR RELATIONS

(a) Grievance and complaint costs.

- (1) The Contractor is authorized to settle internal employee grievances up to \$60,000 without the advance approval of the Contracting Officer. Settlements of internal employee grievances in excess of \$60,000 require advance approval of the Contracting Officer.
- (2) The Contractor may pay as an allowable cost the entire costs or some portion thereof for services rendered by a non-Laboratory hearing officer.

SECTION VII - LEAVES

(a) Security Leave

Wages or salaries paid to employees when access authorization is suspended by DOE will be allowable costs under the following conditions:

Transfer. An employee who is transferred to an available position not requiring access authorization may continue to receive the employee's base compensation applicable to the position from which the employee was transferred until final disposition of the case.

Leave. If a position which does not require access authorization is not available, the Laboratory Director may place the employee on leave with pay at his or her base compensation until final disposition of the case.

Reinstatement. If access authorization is reinstated during or at the conclusion of the administrative review process, the employee shall be reinstated to the same or a comparable position to the one held prior to suspension of access authorization.

This section VII (a) does not apply to applicants who have not entered on duty or any employee discharged or suspended for cause under the Laboratory policies.

- (b) The following leave policies are authorized in accordance with Contractor policies, and/or any applicable State or Federal law.

Administrative Leave
Anticipated Power Interruptions Leave
Authorized Leave with Pay
Family and Medical Leave
Holidays
Investigatory Leave
Military Leave
National Defense Leave
Parental Leave
Personal Leave (Leave Without Pay)
Pregnancy Disability Leave
Professional Development Leave
Public Emergency Leave
Sick Leave
Supplemental Family Leave
Vacation
Workers' Compensation and Injury Leave

SECTION VIII - TRAINING AND EDUCATION

- (a) The Laboratory Director or designee shall send an annual report to the Contracting Officer providing the number of employees participating in training and education programs and the dollars spent.
- (b) The Laboratory shall establish training, education and development programs that are consistent with DOE requirements and guidance, industry standards, and other Federal, State and local regulations. These programs shall ensure that employees are well-qualified and competent to manage facilities and meet mission requirements through administrative, professional and technical excellence.

(1) Training.

The Laboratory may permit selected employees to attend training classes while receiving full pay in order to enable them to acquire the needed skills to qualify them for more responsible jobs and maintain competence in their fields.

(2) Education.

(A) The Laboratory may approve and support educational courses taken by employees which serve to improve efficiency and productivity of Laboratory operations, increase needed skills, or prepare employees for increased responsibilities.

(B) An employee or third Party on behalf of an employee may be paid for tuition, required textbooks and fees for courses approved in advance by the Laboratory.

(3) Development.

The Contractor shall be reimbursed for the cost of personnel training and personnel development programs, including but not limited to, apprenticeship training, supervisory training, management development, career updating and redirection, and work-study and other programs supporting the development of staff in fields of interest to the Laboratory

(c) Professional research or teaching leave. To promote the continuing professional growth and competence of employees, the Laboratory Director may grant partially subsidized leave, as described below, to a limited number of exempt employees. Such leave, to be known as professional research or teaching leave, may be spent at appropriate institutions within the United States or abroad.

(1) The period of leave may not exceed twelve months.

(2) Salary payments to an employee on professional research or teaching leave may not exceed the following schedule:

<u>Years of Service or Years Since Last PR or T Leave</u>	<u>PR or T Leave Not to Exceed to Six months</u>	<u>PR or T Leave 7-12 Months</u>
4 years	.89 salary	.44 salary
4 1/2 years	Regular salary	.50 salary
5 years	Regular salary	.56 salary
5 1/2 years	Regular salary	.61 salary
6 years	Regular salary	.67 salary

7 years	Regular salary	.78 salary
8 years	Regular salary	.89 salary
9 years	Regular salary	Regular salary

- (3) Cost of travel shall not be reimbursed by the Contractor.
 - (4) Vacation and sick leave shall not accrue to the individual while on professional research or teaching leave.
 - (5) If the employee voluntarily leaves Laboratory employment within one year of returning from leave, he or she must reimburse the Laboratory for all salary paid to him or her while on leave.
- (d) Professional renewal leave. The Laboratory Director may grant professional renewal leave to a limited number of Laboratory managers for furtherance of Laboratory objectives. The purpose of professional renewal leave is to provide these individuals an opportunity to attach themselves to external organizations and/or programs for the purpose of professional revitalization and development. These temporary external assignments shall be approved based on technical and programmatic relevance to assure mutual benefit to both the Laboratory and employee. General provisions:
- (1) Candidate must be either a recognized senior scientific or management series employee for whom it would not normally be practical to utilize either the advanced study program or the professional research or teaching leave.
 - (2) The period of leave shall not exceed six months.
 - (3) Salary payments, vacation, sick leave, and other benefits shall continue as if the employee were in full duty status at the Laboratory.
 - (4) The Laboratory may provide travel support in accordance with this contract.
 - (5) If the employee voluntarily leaves Laboratory employment within one year of returning from leave, he or she must repay the Laboratory all funds provided in accordance with (3) and (4) above.
- (e) Graduate Student Research Assistants (GSRA) fee remission program. GSRA's may receive tuition, fee remissions, and health insurance benefits as determined by University policies.

SECTION IX - EMPLOYEE PROGRAMS

(a) Service/Retirement/Non-Performance awards.

The Contractor is authorized to provide monetary or non-monetary recognition for achievements not based on performance. Awards may include, for example, Length of Service/Retirement Recognition; Safety Awards; Suggestion Program. The cost of awards for this program is not to exceed \$50,000 per fiscal year without prior approval of the Contracting Officer.

(b) Performance award programs.

(1) The Contractor may recognize employees or groups of employees who have distinguished themselves by their significant contributions and outstanding performance in the course of their work. Awards may be provided to employees or groups of employees in the form of cash. Additionally, noteworthy achievements and special efforts may be recognized by the presentation of plaques, certificates, and memorabilia.

(2) Up to 0.2%, of the total salary base may be spent to fund performance award programs. Costs in excess of the authorized amounts shall require advance approval of the Contracting Officer. Annually the Contractor shall provide the Contracting Officer with appropriate reports on the individual award program expenditures.

(c) Employee Referral Incentive Program (ERIP). The Laboratory Director is authorized to implement an Employee Referral Incentive Program. Contracting Officer approval is required for all changes to policy impacting bonus maximums. The Laboratory will provide the Contracting Officer an annual report addressing cost and program effectiveness.

(d) Employee Communications. The costs incurred in the publication, printing and distribution of a house organ, handbooks and other employee communication media designed to effectuate better employee relations and understanding of Appendix A and current employment regulations shall be reimbursed and performed in a cost effective manner.

(e) Other.

(1) The Contractor may develop, administer and support a variety of employee programs that will enhance employee morale. These programs may include athletic, cultural, and family activities. Participant fees may be collected to partially offset the cost of some or all of these activities. Laboratory support may include administrative oversight and staff support. Appropriate facilities, utilities, and maintenance may be provided by the

Laboratory. The level of Laboratory financial support for these programs is not to exceed \$16 per employee (full time or part time), per fiscal year. Expenditures under this program shall require the approval of the Laboratory Director.

- (2) Wellness program. Costs of a Wellness Program to promote employee health and fitness are allowable.
 - (3) Child care. The Laboratory Director is authorized to operate a child care center program, in accordance with applicable DOE orders.
- (f) Energy Employees' Occupational Illness Compensation Program Act (EEOICPA).

The Laboratory agrees to comply with requests for information, records, and other program requirements to ensure the orderly administration and adjudication of claims under the EEOICPA.

SECTION X - COSTS OF RECRUITING PERSONNEL

- (a) The Contractor may incur costs for the recruitment of personnel, as follows:
 - (1) Costs of advertising and agency and consultant fees shall not exceed \$1,000,000 annually without prior Contracting Officer approval.
 - (2) Travel and subsistence for interviewee, interviewer, and recruiting contact paid in accordance with this Appendix. As approved by the Laboratory Director, expenses for round-trip travel and subsistence for the interviewee's spouse may be reimbursed. Meal expense for interviewer's spouse may be reimbursed.
 - (3) New or prospective employees who have been offered and have accepted a position, and who are required to take a pre-placement physical examination, shall be reimbursed for costs of the physical examination.
 - (4) Costs associated with pre-employment screening shall be allowable.
- (b) The Contractor is authorized to provide service credit to critical skill new-hires for previous relevant experience at another DOE facility or external organization. Credited service may be used to establish eligibility for, or determine accrual of, non-pension, service-based benefits; for example, vacation accrual rates and severance payments (unless severance has been paid for prior service at a DOE facility as indicated in Clause H.21(d)(2)(D)).

SECTION XI - SPECIAL PROGRAMS

- (a) Academic cooperation program. The Laboratory Director may approve the assignment of certain selected individuals at the graduate or undergraduate level, who are currently enrolled in recognized colleges or universities, to projects proposed by the college or university and approved by the Contractor. Such assignments are to be made primarily to further the individual's training, experience and education. The training the individual receives will be credited by the academic institution. Individuals approved by the Laboratory Director under this program may be reimbursed a daily subsistence allowance in accordance with this Appendix for each day of Laboratory attendance.
- (b) Special employment programs. The Laboratory Director may authorize the administration of special employment programs for students at the postgraduate, graduate, undergraduate, and pre-college levels. The Laboratory Director may also authorize the administration of special employment programs for school teachers to advance science curriculum development in the schools. Costs associated with salaries, transportation, and relocations shall be in accordance with Contractor policies and Section I (b) above and shall be reported annually to the Contracting Officer. Internship or membership fees associated with nationally recognized programs that are paid to other institutions in support of these programs are allowable. A description of the Contractor's special employment programs shall be provided to the Contracting Officer annually.
- (c) Fellowship programs. The Contractor may incur costs associated with participation in programs (e.g., consortium arrangements such as the National Physical Sciences Consortium for Graduate Degrees for Minorities and Women and the National Consortium for Graduate Degrees for Minorities in Engineering, DOE/Contractor academy/leadership programs, Laboratory science education initiatives) to provide graduate fellowships to students in science and engineering. Costs associated with employment of students shall include salaries, transportation, and relocation. A description of these programs shall be provided annually to the Contracting Officer.
- (d) Service academy research program. The Contractor may participate in a cooperative summer program with military academies by assigning members of the faculty (officers) and cadets/midshipmen to work in various Laboratory programs. During these periods of assignment the individuals shall continue to receive their military salary. The Contractor may reimburse the individuals for their round trip transportation costs and subsistence during their period of assignment at the Laboratory.

SECTION XII – REDUCTIONS IN CONTRACTOR EMPLOYMENT

Reductions in employment will be conducted in accordance with the contractor's personnel management policies and practices and in accordance with applicable Departmental guidance on workforce restructuring, as revised from time to time,

(a) Work Force Analysis.

The Laboratory will annually analyze its work force requirements to retain employees with the skills, knowledge and abilities necessary to effectively and safely meet assigned and futures missions within budget constraints. The Laboratory will develop appropriate work force transition strategies consistent with restructuring objectives contained in the Department's "Planning Guidance for Contractor Work Force Restructuring."

(b) Notifications to DOE.

- (1) The Contractor will advise the Contracting Officer of all Reductions-In-Force expected to affect at least five (5) employees within an organization through voluntary or involuntary layoff 2 weeks or no less than four business days prior to an announcement to employees. A reduction-in-force action is a separation of an employee (other than for cause) due to a planned action.
- (2) Restructuring activities expected to impact over 100 employees in a rolling 12-month period require Contracting Officer approval.
- (3) Upon exceeding a threshold of 50 involuntary separations within a rolling 12-month period, a diversity impact analysis shall be provided as required by the Contracting Officer.

(c) Transition costs.

The Contractor is authorized to provide involuntarily separated employees with outplacement assistance in the form of skills assessment and resume' preparation.

ADDITIONAL REFERENCES

SECTION IV - ANCILLARY PAY COMPONENTS

Overtime.

Clause I.21 FAR 52.222-4 (Contract Work Hours and Safety Standards Act—Overtime Compensation)

I.85 DEAR 970.5222-2 (Overtime Management)

SECTION V - PAYMENTS ON SEPARATION

Severance

FAR 31.205-6 (g) (Compensation for Personal Services (Severance))

SECTION VI - LABOR RELATIONS

I.19 FAR 52.222-1 (Notice to the Government of Labor Disputes)

I.84 DEAR 970.5222-1 (Collective Bargaining Agreements—Management and Operating Contracts)

FAR 31.205-21 (Labor Relations Costs)

SECTION VII - LEAVES

Community Service Leaves

FAR 31.205-(1)(e)(3) (Public Relations and Advertising Costs)

SECTION VIII - TRAINING AND EDUCATION

FAR 31.205-44 (Training and Education Costs)

SECTION IX - EMPLOYEE PROGRAMS

FAR 31.205-13. (Employee Morale, Health, Welfare, Food Service, and Dormitory Costs and Credits)

SECTION X - COSTS OF RECRUITING PERSONNEL

Recruitment Costs

FAR 31.205-34

Relocation Costs

FAR 31.205-35